SUBJECT TO CHANGE – All times are Central

7:00 – 8 a.m. Doors open, check-in and breakfast

8 – 8:10 a.m. Opening remarks from Sanford Health President & CEO Bill Gassen

8:10 – 8:15 a.m. Sanford Health News video

8:15 – 8:55 a.m. Reinventing America’s health care workforce
• Ezekiel Emanuel, MD, PhD, Vice Provost for Global Initiatives, Diane v.S. Levy and Robert M. Levy University Professor, Co-Director of the Healthcare Transformation Institute, The Perelman School of Medicine and the Wharton School, University of Pennsylvania
• Moderated by Thomas H. Lee, MSc, MD, BA, Editor-in-Chief, NEJM Catalyst

8:55 – 9:35 a.m. Sync or swim? Aligning workforce solutions to support care across the continuum
• Alan Morgan, CEO, National Rural Health Association
• Mark Parkinson, President & CEO, American Health Care Association and National Center for Assisted Living
• Moderated by Kimberly Marselas, Senior Editor, McKnight’s Long-Term Care News

9:35 – 9:50 a.m. Break

9:50 – 10:05 a.m. CMS’s top rural workforce priorities
• Nancy O’Connor, Director, Office of Program Operations & Local Engagement, Centers for Medicare & Medicaid Services

10:05 – 10:45 a.m. How can we work smarter, not harder?
• Erica DeBoer, RN, MA, CCRN-K, CNL, Chief Nursing Officer, Sanford Health
• Ann Mond Johnson, CEO, American Telemedicine Association
• Antoinette (Toni) Thomas, MSN, RN, NP, Chief Experience Officer & Industry Advisor, Microsoft
• Moderated by Dave Newman, MD, Endocrinologist and Medical Officer of Virtual Care, Sanford Health

10:45 – 11:35 a.m. Future-proofing our workforce: What can we learn from each other about preparing for the next generation of care?
• Bill Gassen, President & CEO, Sanford Health
• Russ Gronewold, President & CEO, Bryan Health
• Tommy Ibrahim, MD, MHA, President & CEO, Bassett Healthcare Network
• Moderated by David Shulkin, MD, Ninth Secretary, U.S. Department of Veterans Affairs

11:35 a.m. – Noon Patient and provider perspectives – what rural health care leaders need to know
• Thomas H. Lee, MSc, MD, BA, Editor-in-Chief, NEJM Catalyst

Noon – 1 p.m. Plated lunch and time for networking

1 – 1:40 p.m. Legislative outlook: What are the top health care workforce policy solutions?
• Clifton Porter, Senior Vice President, Government Affairs, American Health Care Association and National Center for Assisted Living
• Travis Robey, JD, Vice President, Political Affairs, American Hospital Association
• Moderated by Jerry Penso, MD, MBA, President & CEO, American Medical Group Association

1:40 – 2:20 p.m. The economics of baby booms and busts
• Kasey Buckles, PhD, Professor of Economics and Concurrent Professor of Gender Studies, University of Notre Dame

2:20 – 2:45 p.m. Reimagining the nursing workload
• Mhoire Murphy, Partner, Healthcare Systems & Services Practice, McKinsey & Company
• Moderated by Kimberly Marselas, Senior Editor, McKnight’s Long-Term Care News

2:45 – 3 p.m. Break

3 – 3:20 p.m. Advancing health equity: The role of the health care workforce
• Joseph Betancourt, MD, MPH, President, Commonwealth Fund
• Moderated by Thomas H. Lee, MSc, MD, BA, Editor-in-Chief, NEJM Catalyst

3:20 – 4:10 p.m. Solving physician burnout: A prescription for a more resilient workforce
• Jesse Ehrenfeld, MD, MPH, President, American Medical Association
• Moderated by Luis Garcia, MD, President, Sanford Clinic and World Clinic

4:10 – 4:15 p.m. Closing remarks by Sanford Health President & CEO Bill Gassen

4:15 – 5:30 p.m. Networking social