

SUBJECT TO CHANGE – All times are Central

7:00 – 8 a.m.	Doors open, check-in and breakfast
8 – 8:10 a.m.	Opening remarks from Sanford Health President & CEO Bill Gassen
8:10 – 8:15 a.m.	Sanford Health News video
8:15 – 8:55 a.m.	<p><i>Reinventing America's health care workforce</i></p> <ul style="list-style-type: none"> • Ezekiel Emanuel, MD, PhD, Vice Provost for Global Initiatives, Diane v.S. Levy and Robert M. Levy University Professor, Co-Director of the Healthcare Transformation Institute, The Perelman School of Medicine and the Wharton School, University of Pennsylvania • Moderated by Thomas H. Lee, MSc, MD, BA, Editor-in-Chief, <i>NEJM Catalyst</i>
8:55 – 9:35 a.m.	<p><i>Sync or swim? Aligning workforce solutions to support care across the continuum</i></p> <ul style="list-style-type: none"> • Alan Morgan, CEO, National Rural Health Association • Mark Parkinson, President & CEO, American Health Care Association and National Center for Assisted Living • Moderated by Kimberly Marselas, Senior Editor, McKnight's Long-Term Care News
9:35 – 9:50 a.m.	Break
9:50 – 10:05 a.m.	<p><i>CMS's top rural workforce priorities</i></p> <ul style="list-style-type: none"> • Nancy O'Connor, Director, Office of Program Operations & Local Engagement, Centers for Medicare & Medicaid Services
10:05 – 10:45 a.m.	<p><i>How can we work smarter, not harder?</i></p> <ul style="list-style-type: none"> • Erica DeBoer, RN, MA, CCRN-K, CNL, Chief Nursing Officer, Sanford Health • Ann Mond Johnson, CEO, American Telemedicine Association • Antoinette (Toni) Thomas, MSN, RN, NP, Chief Experience Officer & Industry Advisor, Microsoft • Moderated by Dave Newman, MD, Endocrinologist and Medical Officer of Virtual Care, Sanford Health
10:45 – 11:35 a.m.	<p><i>Future-proofing our workforce: What can we learn from each other about preparing for the next generation of care?</i></p> <ul style="list-style-type: none"> • Bill Gassen, President & CEO, Sanford Health • Russ Gronewold, President & CEO, Bryan Health • Tommy Ibrahim, MD, MHA, President & CEO, Bassett Healthcare Network • Moderated by David Shulkin, MD, Ninth Secretary, U.S. Department of Veterans Affairs
11:35 a.m. – Noon	<p><i>Patient and provider perspectives – what rural health care leaders need to know</i></p> <ul style="list-style-type: none"> • Thomas H. Lee, MSc, MD, BA, Editor-in-Chief, <i>NEJM Catalyst</i>
Noon – 1 p.m.	Plated lunch and time for networking
1 – 1:40 p.m.	<p><i>Legislative outlook: What are the top health care workforce policy solutions?</i></p> <ul style="list-style-type: none"> • Clifton Porter, Senior Vice President, Government Affairs, American Health Care Association and National Center for Assisted Living • Travis Robey, JD, Vice President, Political Affairs, American Hospital Association • Moderated by Jerry Penso, MD, MBA, President & CEO, American Medical Group Association
1:40 – 2:20 p.m.	<p><i>The economics of baby booms and busts</i></p> <ul style="list-style-type: none"> • Kasey Buckles, PhD, Professor of Economics and Concurrent Professor of Gender Studies, University of Notre Dame
2:20 – 2:45 p.m.	<p><i>Reimagining the nursing workload</i></p> <ul style="list-style-type: none"> • Mhoire Murphy, Partner, Healthcare Systems & Services Practice, McKinsey & Company • Moderated by Kimberly Marselas, Senior Editor, McKnight's Long-Term Care News
2:45 – 3 p.m.	Break
3 – 3:20 p.m.	<p><i>Advancing health equity: The role of the health care workforce</i></p> <ul style="list-style-type: none"> • Joseph Betancourt, MD, MPH, President, Commonwealth Fund • Moderated by Thomas H. Lee, MSc, MD, BA, Editor-in-Chief, <i>NEJM Catalyst</i>
3:20 – 4:10 p.m.	<p><i>Solving physician burnout: A prescription for a more resilient workforce</i></p> <ul style="list-style-type: none"> • Jesse Ehrenfeld, MD, MPH, President, American Medical Association • Moderated by Luis Garcia, MD, President, Sanford Clinic and World Clinic
4:10 – 4:15 p.m.	Closing remarks by Sanford Health President & CEO Bill Gassen
4:15 – 5:30 p.m.	Networking social